

LUNCH WITH BS: MURUGAVEL JANAKIRAMAN, FOUNDER, MATRIMONY.COM

# Man of the match

Janakiraman, who is in the business of helping people find their other half, tells Shine Jacob how his venture has been a deeply personal journey

“Why Matrimony.com?”

When I announce that I am meeting Murugavel Janakiraman, the founder of Matrimony.com — best known for its flagship brand Bharat-Matrimony and other matchmaking spinoffs — this question comes not from my editor but from my wife. With a raised eyebrow and a hint of sarcasm, she says: “Go, find a match.”

Later that afternoon, at Matrimony.com’s fifth-floor office at TVH Belicia Towers in Chennai, overlooking the Bay of Bengal, her voice still lingers in my head. Was she annoyed — or relieved? I am not sure. That’s a question to be parked for later, I think, turning my attention to the man at the centre of India’s digital matchmaking revolution.

Enter Murugavel — or Muruga, as he likes to be called — dressed in a striped shirt and blue trousers. At 52, he has the air of a man comfortable in his skin, one who has told his story often but is not weary of retelling it.

His company has just marked 25 years in business, closing the 2024-25 financial year (FY25) with a revenue of ₹425 crore. And yet, Muruga is not the archetypal tech founder. His journey is as much about grit and accident as it is about strategy — a story that begins in a dimly lit room in North Chennai.

For the first 23 years of his life, the family had no electricity at home, Muruga recalls, settling into the conference room of his 20,000 sq ft office. The family of four lived in a 300 sq ft room in Royapuram in north Chennai. His father was a labourer at Madras Port Trust; both his parents were unlettered. “I grew up studying under kerosene lamps. My parents were uneducated, and I was the first in the family to go to high school,” he says. In fact, in his entire extended circle, he was only the second person to attend college.

As a young man, his ambition was modest: A house with electricity and an attached bathroom. “That was the dream,” he says. Today, he lives in a plush bungalow in Chennai and runs a company that has facilitated millions of marriages across communities, languages, and borders.

After school, he originally applied for BSc chemistry at Presidency College, imagining himself as a laboratory technician. But fate had other plans. On the principal’s advice, he switched to statistics, then went on to complete a masters in computer application from the University of Madras. His first job was with Nucleus Software.

The meal arrives as we speak. It is a spread of vegetarian dishes: *Chapati, vegetable kurma, carrot poriyal, bisi bela bath, puliyodharai* (tamarind rice), curd rice, *vathal, mor milagai*, and a serving of sweet kesari. “My weakness though is fish, especially karimeen from Kerala,” he says.

I ask whether it’s true that more parents than potential brides and grooms use matrimony sites. He smiles and instead begins the story of how he met his wife, Deepa. He points to the three paintings behind him on the wall — blue ripples of water with fish framed by swathes of green. “Those are by her.”

In the late 1990s, Muruga had moved to Singapore and later the US for work. On April 14, 1997, as a passion project, he launched SysIndia.com, a portal offering Tamil calendars, festival reminders, and a matrimony section. It was more of a hobby than an enterprise. Then came the turning point.

*Mangayar Malar*, a Tamil women’s magazine, wrote about SysIndia. The article travelled all the way to Gujarat, into the hands of a family looking for a match for their daughter. That daughter was Deepa.

“It was my father-in-law who created her profile,” Muruga says. “Back then, 100 per cent of profiles were created by parents. Today, about 70 per cent are created by the boy or girl themselves.”

There was another twist. Both sets of parents had the same names: Janakiraman and Indira. “I’ve never seen that a coincidence since. It was decided by God,” he says. The couple

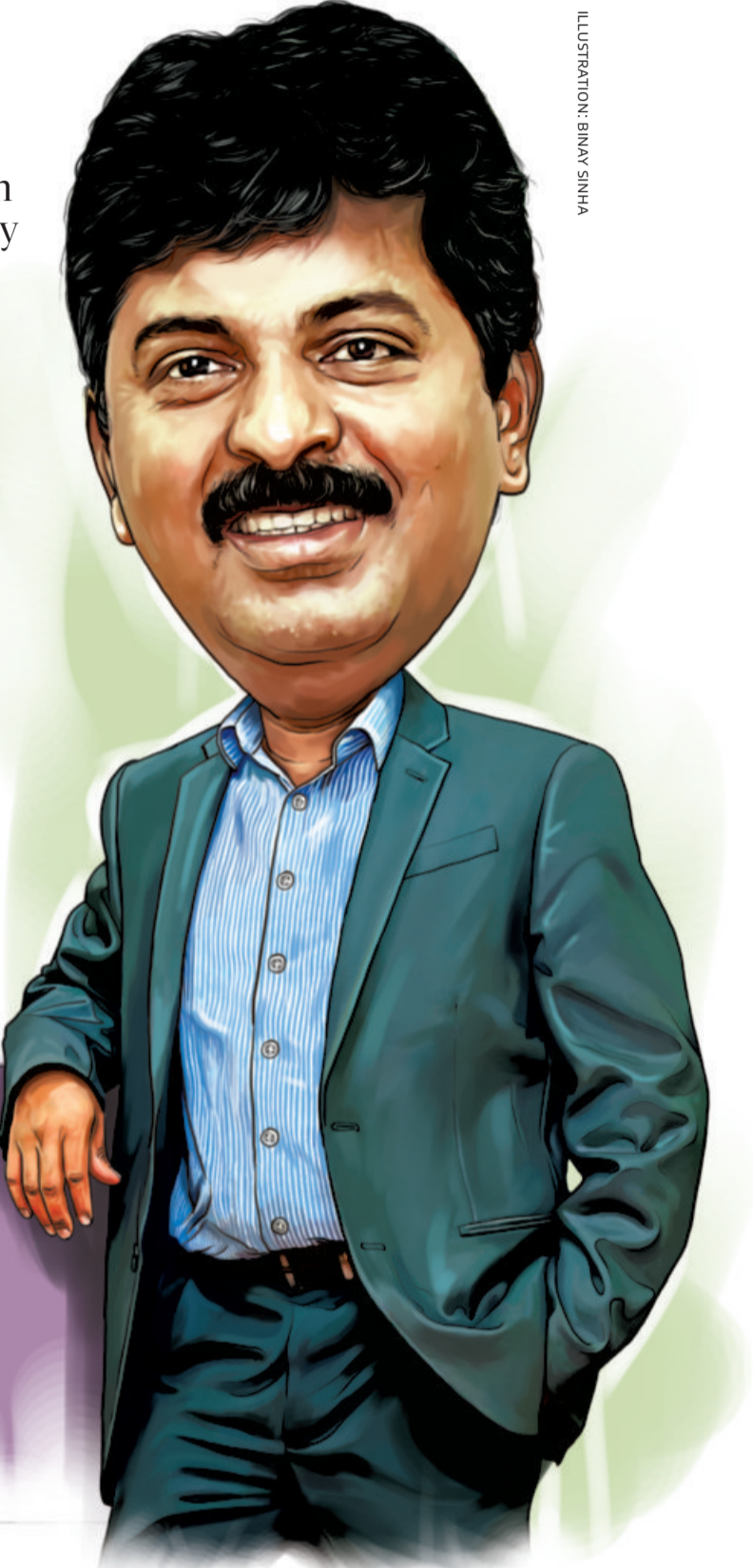


ILLUSTRATION: BINAY SINHA

married on November 28, 1999. But barely four months later, the dot-com bust cost Muruga his IT consulting job in the US. The young couple survived for months on \$1,500 government support for green card holders. It was in this adversity that Tamil Matrimony was born on April 14, 2000, almost exactly three years after SysIndia.

“The layoff forced me to dedicate myself to the venture,” he says, taking a spoonful of tamarind rice. Partnerships with Rediff and Sify soon followed, with Matrimony offered as a channel partner service. It was a paid service, with subscription priced at ₹300 for a year.

By 2006, matchmaking as a digital platform had begun to take root in India. Matrimony.com touched revenues of ₹16 crore, attracting \$8.65 million in funding from Yahoo! and Cnaan Partners. Expansion followed. “We also launched job, property, and automobile portals,” he says. “But when the Lehman crisis came, we had to close or sell some of them.”

The company’s IPO came in 2017, delayed slightly by the disruptions of demonetisation.

Today, Matrimony.com runs nearly 300 portals in 17 languages, catering to a spectrum that includes regional communities, religions, castes, professionals, NRIs, and even LGBTQ users.

As we polish off our lunch, Muruga says, “Other than *karimeen*, I also enjoy idli, dosa, and *pongali*,” and then gets back to discussing business.

“At any point, around 60 million people are looking for a partner in India,” he says. “We have 8 million registered users — that’s only 15 per cent.” His target is to triple that to 25 million in the next 25 years. The company also operates in the US, West Asia, Sri Lanka, Bangladesh, and Nepal.

According to Muruga, about one in four users on the platform ends up finding a match.

Corporate success apart, Muruga says he is a family man first. Sundays are sacred: Reserved for watching OTT films — mostly Malayalam — at home with Deepa and their two children,

Arjun and Anisha. Arjun, 23, has joined Matrimony.com as a product manager. Anisha is in Class X. “I work six days a week,” he says. “I do yoga and meditation daily. The seventh day is for family and music — mostly Ilayaraja and Rahman.”

Faith, too, is a constant in his life. Though named after Lord Muruga, he is a devotee of Lord Perumal. “Whenever I land in a city, the first thing I do is visit the nearest temple. In the last four months, I’ve been to Kedarnath, Badrinath, the Maha Kumbh, and Sabarimala.” Before the company’s IPO, he says he went on a Kailash Manasarovar yatra with Sadhguru Jaggi Vasudev.

What next for Matrimony.com? “We’re aiming for continued growth in matchmaking and wedding services, but also looking beyond matrimony.”

Muruga says. Fifteen years after selling its resume creation to interview preparation site ClickJobs, the company is re-entering the employment space with Many Jobs, targeting grey-collar and entry-level workers.

The platform already has half a million registrations and will soon be monetised, he says.

Also on the cards: Senior citizen matrimony, “happy marriage” services that offer sessions with tips on being happily married, and deeper investments in the wedding ecosystem, including *mandaps*. “My wife, my wealth, my purpose, my identity — everything has come to me through matrimony,” he says.

As the plates are cleared, I ask what I suspect is the hardest question: Would his son Arjun, now working at the company, find his soulmate on BharatMatrimony? Muruga laughs, dodging with good humour as he leaves for his next meeting.

Two hours later, after battling Chennai’s relentless traffic, I reach home. As she opens the door for me, my wife, a former journalist, has her own tough question ready: “So, did you find a match?”

This time, I am prepared. Channeling Muruga, I reply: “Definitely. Man of the match.”

**ORISSA ARTISANS AND WEAVERS LIMITED**  
CIN : U17226OR2010PLC012597  
Regd. Office : Shed No. 17/B, Industrial Estate Khapuria, Madhupatna, Cuttack-753010, Orissa  
Tel. +91 671-2343200

**NOTICE OF 15TH ANNUAL GENERAL MEETING REMOTE E-VOTING INFORMATION**  
The notice is hereby given that:  
1. The 15th Annual General Meeting ("AGM") of the Company will be held at **Shed No. 17/B, Industrial Estate Khapuria, Madhupatna, Cuttack-753010, Orissa on Friday, September 19, 2025 at 11:30 A.M.** to transact the Ordinary Business, as set out in the Notice of AGM;  
2. Physical copies of the Notice of AGM and Annual Report 2024-25 have been sent to all the members at their registered address in the permitted mode. The dispatch of Notice of AGM and Annual Report has been completed on August 20, 2025.  
3. Members holding shares either in physical form or dematerialized form, as on cut-off date of **September 13, 2025** may cast their vote electronically on the resolutions as set out in Ordinary Business in the Notice of AGM through electronic voting system of National Securities Depository Limited (NSDL) from a place other than venue of AGM ("remote e-voting"). All the members are informed that:  
i. The Ordinary Business as set out in the Notice of AGM may be transacted through voting by electronic means as well;  
ii. The remote e-voting shall commence on **Tuesday, September 16, 2025 at 9:00 A.M.**  
iii. The remote e-voting shall end on **Thursday, September 18, 2024 at 05:00 P.M.**  
iv. The cut-off date for determining the eligibility to vote by electronic means or at the AGM is **September 13, 2025**;  
v. Any person, who acquires shares of the Company and become member of the Company after dispatch of the Notice of AGM and holding shares as on cut-off date i.e. **September 13, 2025** may obtain the login ID and password by sending a request [atvoting@nsdl.com](mailto:atvoting@nsdl.com). However, if a person is already registered with NSDL for e-voting then existing user ID and password can be used for casting vote;  
vi. Members may note that: a) the remote e-voting module shall be disabled by NSDL after the aforesaid date and time for voting and once the vote on a resolution is cast by the member, the member shall not be allowed to change it subsequently; b) the facility for voting through ballot paper shall be made available at the AGM; and c) the members who have cast their vote by remote e-voting prior to the AGM may also attend the AGM but shall not be entitled to cast their vote again; and d) a person whose name is recorded in the register of members as on the cut-off date only shall be entitled to avail the facility of remote e-voting as well as voting at the AGM through ballot paper.  
vii. The notice of AGM is available on NSDL's website <https://www.evoting.nsdl.com>.  
4. In case of queries/grievances relating to e-voting, members may refer to the Frequently Asked Questions (FAQs) for members and e-voting user manual for members at the Downloads Section of <https://www.evoting.nsdl.com>; or call on toll free no.: 022 - 4886 7000 and 022 - 2499 7000 or contact Mr. Narendra Dev (Assistant Manager), National Securities Depository Limited, Trade World, 'A' Wing, 4<sup>th</sup> Floor, Kamla Mills Compound, Lower Parel, Mumbai-400013 at designated email IDs: [evoting@nsdl.com](mailto:evoting@nsdl.com) or [narendrad@nsdl.com](mailto:narendrad@nsdl.com). The members may also contact Mr. Niranjan Patra, Finance Executive at his email-id [finance@orissartisans.com](mailto:finance@orissartisans.com) or at Phone No. +917008258291.

**For Orissa Artisans and Weavers Limited**  
**Jagat Singh Barwal**  
**Director**  
**DIN : 02696633**  
**R/o. C 1 / 516, Second Floor, Chitrakoot Scheme, Vaishali Nagar, Jaipur-302021**

**Place : Cuttack**  
**Date : 26.08.2025**

**ASSET RECONSTRUCTION COMPANY (INDIA) LTD.**  
CIN: U6599MH2002PLC134884 [www.arcil.co.in](http://www.arcil.co.in)  
Registered Office: The Ruby, 10th Floor, 29 Senapati Bapat Marg, Dadar (West), Mumbai- 400028. Tel: + 91 2265681300 [www.arcil.co.in](http://www.arcil.co.in)

**NOTICE OF 23rd ANNUAL GENERAL MEETING, REMOTE E-VOTING INFORMATION & BOOK CLOSURE**  
1. **NOTICE** is hereby given that the 23rd Annual General Meeting ("AGM") of Asset Reconstruction Company (India) Limited ("the Company") is scheduled to be held on **Monday, September 29, 2025 at 04.00 p.m. through Video Conferencing (VC)/Other Audio-Visual Means ("OAVM")** to transact the business as set out in the Notice convening the AGM. The Venue of the AGM shall be deemed to be the Registered Office of the Company at Mumbai-400 028, Maharashtra.  
2. The AGM of the Company will be held through VCOAVM in compliance with the applicable provisions of the Companies Act, 2013 ("the Act"), and the Rules issued thereunder read with General Circular issued by the Ministry of Corporate Affairs ("MCA") dated September 19, 2024, read with the circulars issued earlier in this regard (collectively referred to as "MCA Circulars"). The instructions for joining the AGM through VCOAVM are provided in the Annexure Instructions for e-Voting & AGM to the Members.  
3. The Company has sent the 23rd Annual Report for Financial Year 2024-2025, through electronic mode only to those members whose email addresses are registered with the Company / Depository Participants / MUFG, Company's Registrar and Share Transfer Agent (RTA), in compliance with the above Circulars.  
4. In term of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014, the Company is requested to provide its Members with remote e-voting facility to cast their vote electronically on the resolution mentioned in the AGM Notice using the electronic voting platform provided by National Securities Depository Limited (NSDL). The facility of electronic voting shall also be made available during the Meeting on the day of the AGM for those Members who have not already casted their vote by remote e-voting. The Board has appointed Ms. Preeti A. Moorkoth Khanna (Membership No. F7683), Partner, M/s. Khanna & Co., Practicing Company Secretaries as Scrutinizer for conducting the voting process in a fair & transparent manner and the Consolidated Scrutinizer's Report will be declared as per the statutory timelines and will also be placed on the website of the Company i.e., [www.arcil.co.in](http://www.arcil.co.in), as well as on the website of [www.evoting.nsdl.com](http://www.evoting.nsdl.com).  
a. Members holding share either in physical form or in dematerialized form as on the cut-off date i.e. Monday, September 22, 2025 may cast their vote electronically on businesses as set out in the Notice through such remote e-voting.  
b. Any person who acquires shares and become a Member of the Company after sending the Notice and holding shares as on the cut-off date i.e. Monday, September 22, 2025, may obtain the login id and password by sending an email to [evoting@nsdl.com](mailto:evoting@nsdl.com), by mentioning his/her Folio Number DP ID and Client ID Number. However, if you are already registered with NSDL for e-voting then you can use your existing user ID and password for casting your vote.  
c. The remote e-voting period commences on Thursday, September 25, 2025 at 09.00 a.m. and ends on Sunday, September 28, 2025 at 5.00 p.m. The remote e-voting module shall be disabled by NSDL for voting thereafter.  
d. The remote e-voting shall not be allowed beyond the said date and time.  
e. The facility for voting through electronic voting system shall also be made available at the AGM and the members participating in AGM through VCOAVM, who have not already cast their vote by remote e-voting shall be able to exercise their right in the Meeting.  
f. The Members who has cast their vote by remote e-voting prior to the Meeting may also attend the AGM through VCOAVM, but shall not be entitled to cast their vote again in the Meeting.  
g. Any person whose name is recorded in the register of Members or in the register of beneficial owner maintained by the depository as on cut-off date only shall be entitled to avail the facility of remote e-voting or voting at the Meeting.  
h. Members may note that, the Notice of the 23rd Annual General Meeting and the Annual Report for Financial Year 2024-2025 are also available on the Company's website [www.arcil.co.in](http://www.arcil.co.in), as well as on the website of [www.evoting.nsdl.com](http://www.evoting.nsdl.com).  
i. In case of any queries/grievances connected with e-voting Members may refer the Frequently Asked Questions ("FAQs") for Members and e-voting user manual for Members available at the download section of [www.evoting.nsdl.com](http://www.evoting.nsdl.com) or call on 022-48867000 or send a request to Mr. Sagor S. Gudhate, Senior Manager at [evoting@nsdl.com](mailto:evoting@nsdl.com). Members may also e-mail to Company for any grievances connected with voting by electronic means at [cs@arcil.co.in](mailto:cs@arcil.co.in).  
5. **Book Closure:** Pursuant to the Section 91 and other applicable provisions, if any of the Companies Act, 2013 the Register of Members and Share Transfer Book of the Company shall remain closed from Thursday, September 18, 2025 to Monday, September 29, 2025 (both days inclusive) for the purpose of AGM.

**For ASSET RECONSTRUCTION COMPANY (INDIA) LIMITED**

**Sd/-**  
**Ameet Ashok Kela**  
**Company Secretary & Compliance Officer**  
**FCS 7934**

**NETLINK SOLUTIONS (INDIA) LIMITED**  
CIN: L45200MH1984PLC034789  
Regd. Off.: 507, Laxmplaxia, Laxmi Industrial Estate, Newlink Road, Andheri (West), Mumbai- 400 053, Maharashtra,  
TEL: 022-26335583/84; Email: [netlink@easy2source.com](mailto:netlink@easy2source.com); Web: [www.nsil.co.in](http://www.nsil.co.in)

**NOTICE OF THE 40<sup>TH</sup> ANNUAL GENERAL MEETING AND REMOTE E-VOTING**  
Notice is hereby given that the 40<sup>th</sup> Annual General Meeting ("AGM") of the members of the Company will be held on Monday, September 29, 2025 at 11.00 a.m. (IST) through Video Conferencing ("VC")/Other Audio Visual Means ("OAVM") to transact the businesses specified in the Notice convening the AGM of the Company. The Company has sent the Annual Report of the Company for the financial year 2024-25 along with the AGM Notice and e-voting procedure on September 5, 2025 through electronic means to Members whose email addresses were registered with the Company/Depositories in compliance with the applicable provisions of the Companies Act, 2013 ("the Act"), and in compliance with the Circulars issued by the Ministry of Corporate Affairs and by Securities and Exchange Board of India.  
In Compliance with Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014, and Regulation 44 of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, and Secretaries of India on General Meetings (SS-2) issued by the Institute of Company Secretaries of India, the Company is providing its members facility to exercise their right to vote through electronic means through e-voting services of National Securities Depository Limited ("NSDL").

Remote E-voting commencement date	Thursday, September 25, 2025 at 9:00 a.m. (IST)
Remote E-voting end date	Sunday, September 28, 2025 at 5:00 p.m. (IST)


The details pursuant to act are as under:

- Members holding shares in dematerialization form, as on the cut-off date i.e., Monday, September 22, 2025 are ("eligible Members"), to exercise their rights to vote by remote e-voting and e-voting system in the AGM on any or all of the businesses specified in the Notice convening the AGM of the Company;
- The remote e-voting will commence on Thursday, September 25, 2025 at 9.00 a.m.;
- The remote e-voting will end on Sunday, September 28, 2025 at 5.00 p.m.
- The remote e-voting module shall be disabled for voting thereafter and once the vote on a resolution is cast by member, he/she shall not be allowed to change it subsequently or cast the vote again.
- The member can participate in AGM even after exercising their right to vote through remote e-voting but shall not cast their vote again in the AGM.
- The facility for e-voting will also be made available during the AGM and those members present in the AGM through VC facility, who have not cast their vote on the resolutions through remote e-voting and are otherwise not barred from doing so shall be eligible to vote through the e-voting system during the AGM.
- Only a person whose name is recorded in the register of members or in the register in beneficial owner maintained by Depositories as on cut off price date i.e. Monday September 22, 2025 shall be entitled to avail the facility of remote e-voting as well as e-voting during the AGM.
- Members who are holding shares in physical form or who have not registered their email address with the Company / Depository or any person who acquires shares of the Company and becomes a Member of the Company after the Notice has been sent electronically by the Company, and holds shares as on the cut-off date i.e. Monday, September 22, 2025, such member may obtain the User ID and password by sending request at [evoting@nsdl.co.in](mailto:evoting@nsdl.co.in). However, if a member is already registered with NSDL for e-voting then existing User ID and password can be used for casting vote.
- In relation to updating email address, bank details and mobile number electronically on temporary basis please write email to our RTA i.e. Adroit Corporate Services Private Limited on its email id i.e. [info@adroitcorporate.com](mailto:info@adroitcorporate.com) sand for further details on updating of email address, bank details and mobile number you may refer the Notice of the AGM.
- The Annual Report for financial year 2024-25 along with the notice of AGM is available on the website of the company <https://www.nsil.co.in/financials.html> and the website of stock exchange i.e. BSE at [www.bseindia.com](http://www.bseindia.com), and on the website of the NSDL at [evoting@nsdl.co.in](http://evoting@nsdl.co.in).
- Further, in accordance with Regulation 36(1)(b) of the SEBI Listing Regulations, a letter is being sent to the Shareholders whose email addresses are not registered with the Company / RTA / Depositories / DPs, providing a web-link for accessing the Notice of the 20th AGM and Annual Report/Financial Year 2024-25.

In case of any queries/grievances relating to e-voting the Members/Beneficial owners may contact NSDL on [evoting@nsdl.co.in](mailto:evoting@nsdl.co.in) / 1800-222-990 or contact Mr. Sukesh Shetty, Assistant Manager-NSDL at [evoting@nsdl.co.in](mailto:evoting@nsdl.co.in) / 022-24994635.


**By the order of Board of Directors**  
**Sd/-**  
**Mr. Minesh Modi**  
Whole Time Director  
**DIN: 0037878**

**Date: September 05, 2025**  
**Place: San Francisco**

**एसजेवीएन लिमिटेड SJVN Limited**  
(भारत सरकार एवं हिमाचल प्रदेश सरकार का संयुक्त उपक्रम)  
(A Joint Venture of Govt. of India & Govt. of H.P.)  
CIN No. L40101HP1988GOI008409

**Notice Inviting Request for Selection (RfS)**  
**RfP No: SJVN/CC-Delhi/REIA/2025/WIND-4**  
**Date: 05.09.2025**  
SJVN Limited has been designated as a Renewable Energy Implementing Agency (REIA) vide Office Memorandum F. No. 283/33/2020-GRID SOLAR dated 24.04.2023 issued by Ministry of New and Renewable Energy (MNRE), Govt of India. SJVN Limited hereby invites **ONLINE** bids from the eligible bidders for "**Selection of Wind Power Developers for setting up of 600 MW ISTS-connected Wind Power Projects in India under Tariff-Based Competitive Bidding**". The Request for Selection (RfS) Document can be download from the websites [www.sjvn.nic.in](http://www.sjvn.nic.in), [www.eprocure.gov.in](http://www.eprocure.gov.in) and the e-tendering Portal <https://www.bharat-electronictender.com>. from 06.09.2025 to 20.10.2025 till 14:00 Hrs. The Bid is to be submitted ONLINE on the e-tendering Portal <https://www.bharat-electronictender.com>. The prospective bidders are requested to remain updated through above mentioned websites for any clarification or notification concerned with this RfS including the publishing of RfS Documents, as no further information will be published in respect of this RfS through any other media.  
**Dy. General Manager (REIA/C&P)**  
6th Floor, Tower-1, NBCC Office Complex, East Kidwai Nagar, New Delhi-110023, Ph.- 011-61901906/61901953


**Our Shared Vision: 25000 MW by 2030; 50000 MW by 2040**

**Dr.Reddy's**  


**Special Window for Re-lodgement of Transfer Requests of Physical Shares of Dr. Reddy's Laboratories Limited**  
Pursuant to SEBI Circular No. SEBI/HO/MIRSD/MIRSD-POD/P/-/CIR/2025/97 dated July-2, 2025, all shareholders are hereby informed that a Special Window is being opened for a period of six months, from July 7, 2025 to January 6, 2026 to facilitate re-lodgement of transfer requests of physical shares.  
This facility is available for Transfer deeds lodged prior to April 01, 2019 and which were rejected, returned, or not attended due to deficiencies in documents/process/ or otherwise.  
Investors who have missed the earlier deadline of March 31, 2021 are encouraged to take advantage of this opportunity by furnishing the necessary documents to the Company's Registrar and Transfer Agent (RTA), M/s. Bigshare Services Private Limited, 306, Right Wing, 3rd Floor, Amrutha Villa, Opp. Yashoda Hospital, Rajbhawan Road, Hyderabad 500 082, Telangana, India Tel: +91-40-2337 4967, Fax: +91-40-2337 0295, email ID: [bsshyd@bigshareonline.com](mailto:bsshyd@bigshareonline.com).  
**For Dr. Reddy's Laboratories Limited**  
**K Randhir Singh**  
Company Secretary, Compliance Officer and Head - CSR

**Place : Hyderabad**  
**Date : 04-09-2025**

**Dr. REDDY'S LABORATORIES LIMITED**  
**Regd. Office: 8-2-337, Road No.3, Banjara Hills, Hyderabad- 500 034**  
**CIN: L85195TG1984PLC004507, Tel: 91 40 4900 2900; Fax: 91 40 4900 2999**  
**email: [shares@drreddys.com](mailto:shares@drreddys.com); website: [www.drreddys.com](http://www.drreddys.com)**

**DCW LIMITED**  
CIN: L24110GJ1939PLC000748  
Registered Office: Dhrangadhra - 363 315, Gujarat State  
Head Office: 3<sup>rd</sup> Floor, Nirmal, Nariman Point, Mumbai - 400 021.  
Tel. No.: 022- 4957 3000 / 4957 3001  
Website: [www.dcwlt.com](http://www.dcwlt.com), E-mail : [investor.relations@dcwlt.com](mailto:investor.relations@dcwlt.com)

**NOTICE OF THE EIGHTY SIXTH (86TH) ANNUAL GENERAL MEETING AND E-VOTING INFORMATION AND RECORD DATE**  
**NOTICE** is hereby given that the **Eighty Sixth (86<sup>th</sup>) Annual General Meeting ("AGM")** of the members of **DCW Limited ("the Company")** will be held on **Monday, September 29, 2025 at 12:00 Noon (IST)** through Video Conference ("VC") / Other Audio-Visual Means ("OAVM") without the physical presence of the Members at a common venue, in compliance with all the applicable provisions of the Companies Act, 2013 ("Act") and the Rules made thereunder and the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations") and in compliance with Circulars issued by The Ministry of Corporate Affairs ("MCA") vide General Circular No. 14/2020 dated April 8, 2020, 17/2020 dated April 13, 2020, 20/2020 dated May 5, 2020 and subsequent circulars issued in this regard, the latest being 09/2024 dated September 19, 2024 (collectively referred to as "MCA Circulars") and Securities and Exchange Board of India ("SEBI") vide its circular no. SEBI/HO/CFD/CFD-POD-2/P/CIR/2024/133 dated October 3, 2024 (hereinafter referred to as "SEBI Circular") to transact business(es) as detailed in the Notice dated August 08, 2025.  
Accordingly, the Notice of the AGM along with the Annual Report of the Company for the Financial Year ended on March 31, 2025 have been sent electronically on Friday, September 5, 2025 to the Members whose e-mail addresses are registered with Depository Participant(s) the Company/Bigshare Services Private Limited (Registrar and Share Transfer agent ("RTA"). The Company shall send a physical copy of the Annual Report 2024-25 to those Members who request for the same at [investor.relations@dcwlt.com](mailto:investor.relations@dcwlt.com) mentioning their Folio No./DP ID and Client ID. Further, in accordance with Regulation 36(1)(b) of the Listing Regulations, a letter is being sent to the shareholders whose email addresses are not registered with the Company/DP, providing a web-link for accessing the Annual Report for FY 2024-25.  
A copy of the Notice of AGM and the Annual Report is available on the website of the Company at <https://dcwlt.com/wp-content/uploads/2025/09/DCW-AR-2025.pdf> and on the website of Stock Exchanges at [www.bseindia.com](http://www.bseindia.com) and [www.nseindia.com](http://www.nseindia.com) and also on the website of National Securities Depository Limited ("NSDL") at <https://evoting.nsdl.com>.  
The Members may note that the Register of Members and Share Transfer Books of the Company shall remain closed from **Tuesday, September 23, 2025 to Monday, September 29, 2025 (both days inclusive)**. In compliance with the provision of Section 108 of the Act read with Rule 20 of the Companies (Management and Administration) Rules, 2014 and Regulation 44 of Listing Regulations, the Members are provided with the facility to cast their vote remotely on all resolutions set-forth in this notice through electronic voting platform of National Securities Depository Limited ("Remote e-voting") and also through e-voting at the AGM.  
**The remote e-voting will commence on Friday, September 26, 2025, at 9:00 A.M. (IST) and will end on Sunday, September 28, 2025, at 5:00 p.m. (IST)** and thereafter the remote e-voting module shall be disabled/blocked. The remote e-voting will not be allowed beyond the aforesaid date and time. Once the vote on a resolution stated in the AGM Notice is cast by a member through remote e-voting, the member shall not be allowed to change it subsequently and such vote which has been cast using remote e-voting shall be treated as final. Members attending the AGM who have not already cast their votes by remote e-voting and are otherwise not barred from doing so, will be able to cast their vote electronically during the AGM. The Members may participate in the AGM even after exercising their rights to vote through remote e-voting but shall not be allowed to vote again during the AGM. A person whose name is recorded in the Register of Members or in the Register of Beneficial Owners maintained by the depositories as on **Monday, September 22, 2025 (the cut-off date)** shall be entitled to cast vote through remote e-voting or e-voting during the AGM. The voting rights of the members shall be in proportion to their share in the paid-up equity share capital of the Company as on the **cut-off date i.e. Monday, September 22, 2025**. A person who is not a Member as on the cut-off date should treat this Notice for information purposes only.  
Any person who acquires Shares and becomes Member of the Company after the dispatch of the AGM Notice and holds shares as on the cut-off date may use the existing User ID and password if they are already registered with NSDL for e-voting or follow the detailed procedure mentioned in AGM Notice or may obtain the User ID and password by sending request at [evoting@nsdl.com](mailto:evoting@nsdl.com) or call at toll free no.: 022- 4886 7000.  
The manner of casting votes through remote e-voting or through e-voting during the AGM for members holding shares in dematerialised mode, physical mode, and for members who have not registered their e-mail address, is provided in the Notice of AGM.  
The members who have not registered their e-mail addresses are requested to register the same in respect of shares held in dematerialized form with the respective Depository Participant and in respect of shares held in physical form by sending an e-mail request to Company's RTA at [investor@bigshareonline.com](mailto:investor@bigshareonline.com) along with signed scanned copy of the request letter providing email address, mobile number, self-attested copy of PAN Card and copy of share certificate, or by following the process provided in the Notice of AGM.  
Members are provided with a facility to attend the AGM through electronic platform provided by NSDL. Members are requested to visit <https://www.evoting.nsdl.com> and access the shareholders'/members' login by using the remote e-voting credentials provided to them.  
Mr. Vaibhav Dandawate (COP No. 27947), failing him Ms. Deepthi Kulkarni (COP No. 22502), Partners of Makaram M. Joshi & Co., Practicing Company Secretaries, has been appointed as Scrutinizer to scrutinize the remote e-voting process as well as voting at the Meeting in a fair and transparent manner.  
In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of [www.evoting.nsdl.com](http://www.evoting.nsdl.com) or call on toll free no.: 022- 4886 7000 or send a request to Mr. Sukesh Shetty at [evoting@nsdl.com](mailto:evoting@nsdl.com)  
Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL:

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at <a href="mailto:evoting@nsdl.com">evoting@nsdl.com</a> or call at 022- 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at <a href="mailto:helpdesk.evoting@cdslindia.com">helpdesk.evoting@cdslindia.com</a> or contact at toll free no. 1800 21 09911

**Record Date and Dividend**  
The Board of Directors at its Meeting held on May 12, 2025, recommended a final Dividend of Rs. 0.10 (Ten Paise) per share of face value of Rs. 2/- each to the members of the Company for the financial year ended March 31, 2025. The Company has fixed **Monday, September 22, 2025** as the record date to determine the Members entitled to receive the said proposed dividend. The final dividend, if approved by the Members at their AGM, will be paid electronically to Members who have updated their bank details for receiving dividend through electronic means.  
**Update of KYC details**  
SEBI has, vide its Master Circular No. SEBI/HO/MIRSD/POD-1/P/CIR/2024/37 for Registrars to an Issue and Share Transfer Agents dated May 7, 2024 read with SEBI Circular No. SEBI/HO/MIRSD/POD-1/P/CIR/2024/81 dated June 10, 2024, mandated that with effect from April 1, 2024, dividend shall be paid only through electronic mode to Members holding shares in physical form if the folio is KYC compliant. A folio to be considered as KYC compliant on registration of all details viz. full address with pin code, mobile no., email id, bank details, valid PAN linked to Aadhaar of all holders in the folio, nomination, specimen signature etc.  
In case of non-updation of PAN or Contact Details or Mobile Number or Bank Account Details or Specimen Signature etc., in respect of physical folios, dividend / interest etc., shall be paid upon furnishing all the aforesaid details in entirety.

**For DCW Limited**  
**Sd/-**  
**Dilip Darji**  
**Sr. General Manager (Legal) & Company Secretary**  
**ACS -22527**

**Place: Dhrangadhra**  
**Date: September 5, 2025**